The National Enforcement Priority Sites List



The development of enforcement tools using an ICT system

Kealan Reynolds, EPA Ireland.

Industry & Waste Permit Enforcement in the OEE

- 840 licences in place, just over 700 are operational sites
- Licensed sites range from small scale operators to very large and complex industrial sites.
- Sectors include Chemical, Solvents, Energy, Cement, Landfill, Waste Transfer Stations, Compost, Incineration, Intensive Agriculture, Food & Drink, Timber Treatment, Metals etc



OEE Enforcement Systems

- LEMA Licensing, Enforcement, Monitoring and Assessment System
- CRM based system launched in January 2013
- All correspondence with licensees is via web portals
- EDEN Environmental Data Exchange Network (LEMA ↔ EDEN)
- Approx. 10,000 items of incoming correspondence in relation to industrial and waste licensed per annum.

• EPA issue site visit reports, approval notices, requests for information, action requests, non-compliance

notices, investigations etc via LEMA



Paperless



The OEE Standards Unit

"To ensure quality data in LEMA and adherence to procedures across OEE to ensure consistency and good governance"

- Established the LEMA Standards Unit in the Castlebar Office in March 2016.
- The Vision for the Standards Unit is that OEE becomes a leader in data governance and application of standards within the Agency.
- Mission is to provide high quality, targeted and timely data, assessments and evidence to inform decision making by the OEE.





Role of the OEE Standards Unit

- **Governance**: Reviewing data for consistency, adherence to procedures, quality of data. Use data to monitor OEE performance in relation to key work areas.
- Procedures: Establishing, reviewing and updating LEMA guidance documents and procedures.
- Communications: Liaising with OEE Regions in relation to the adherence to procedures, the consistency and quality of data for each Region.
- **Reporting:** The use of a single unit to produce data for enforcement reports to ensure consistency of approach and the generation of accurate and timely data.

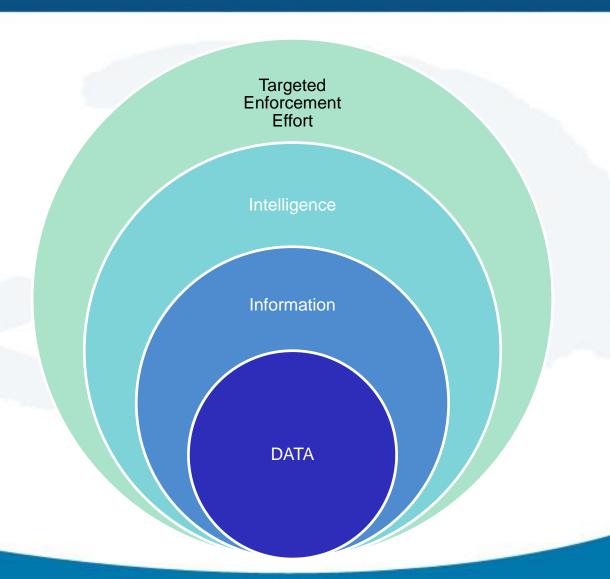




Use of LEMA Data

"The EPA has developed a...system (LEMA) which allows effective data collection and analysis, risk assessment and targeting of compliance assurance work for industrial installations."

EU Commission, Feb 2017

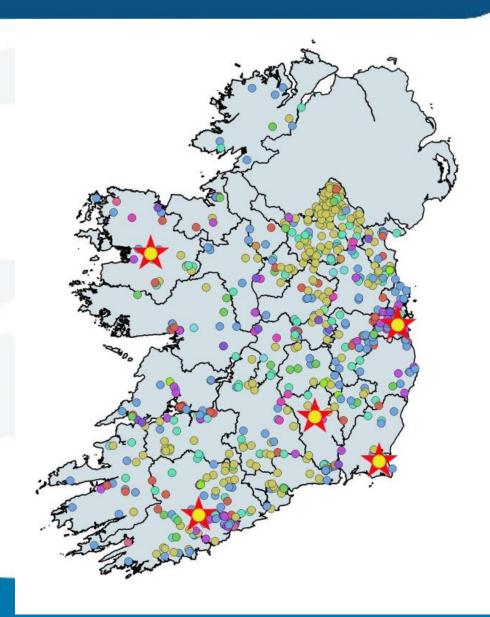




OEEs National Priority Sites List

- Large number of licensed sites (>800)
- Limited resources
- Enforcement must be based on risk to environment and led by intelligence
- Target high risk areas
- Detect trends and patterns within sectors



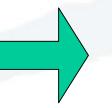


National Priority Sites List

- A methodology based on the performance of a permitted facility in terms of licence compliance
- The data (from the LEMA System) for the previous 6 months is assessed
- Ranks all EPA permitted Sites based on enforcement/compliance status
- Identifies sites considered a 'National Enforcement Priority'
- **Publish** the 'Priority Site List' on a quarterly basis (commenced in 2017)
- There have been 41 sites identified as NPS since end of Q2 2017

Transparent policies and procedures.

Accurate, consistent & proportionate data.



OEE Standards
Unit



Enforcement Modules in LEMA



Site Visits









Compliance Investigations



What is a Compliance Investigation?

- The compliance investigations module of LEMA is a management system to allow inspectors to define, plan
 and implement investigations into environmental issues and non-compliances.
- A compliance investigation is created when an issue exists that is causing or has potential to cause an
 environmental effect and merits further investigation by the EPA.
- Assigned a Response Level (of High, Medium or Low) based on the severity of the effect on the environment and the likelihood of the effect occurring.

 All enforcement actions and communications relating to the investigation will be managed from within the Compliance Investigation management system.



What are Non-Compliances, Incidents & Complaints?

- The recording of a **non-compliance** against a licence condition is a means of letting the licensee know that they are in breach of a licence condition and is a formal **record of the compliance** history of the site.
- Incidents are notified to the OEE by licensees.
 - Incidents categorised on a scale of 1 5: 1(minor) 5 (catastrophic)
- Complaints: Only complaints linked to a Compliance Investigation are counted in the NPS.

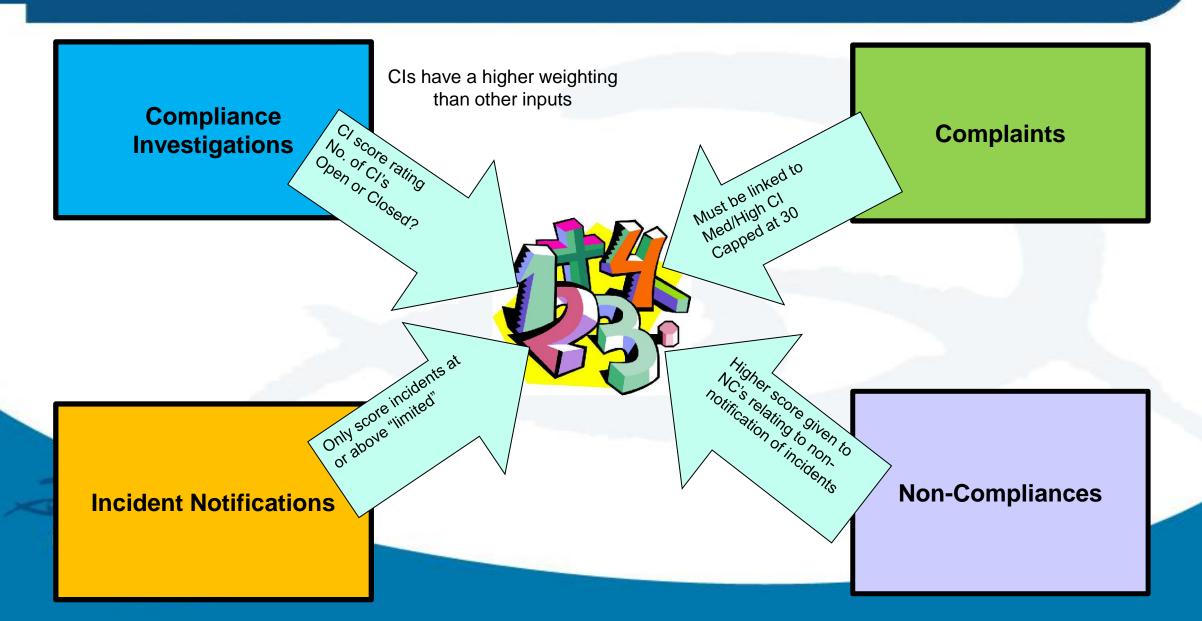








Foundation stones of the NPA 'scoring' system



National Priority Sites List - Scoring

Scoring Component	Score Allocation		
Complaints	1 Point per Complaint		
	* Note: Complaint must be linked to a Medium or High (Open) CI to score and is limited to a max of 30 complaints		
	Category		
Incidents	5. Catastrophic	30 Points	
	4. Very Serious	20 Points	
	3. Serious	10 Points	
	2. Limited	2 Points	
	1. Minor	No Score	
Compliance Investigations	Cl Response Level	Status Open	Status Closed
	High	20 Points	4 Points
	Medium	10 Points	2 Points
	Low	3 Points	1 Point
	* Note: Only the top 3 scoring Cls are counted		
Non-Compliances	NC Type		
	Basic NC		1 Point
	For Non-Notification of an Incident 5 Points		



Communications from OEE

Priority Site

- Total Score > 30 Points with CI score ≥ 10 Points
- Letter issued to OEE Contacts and Director of Company
- Licensees name published on EPA website



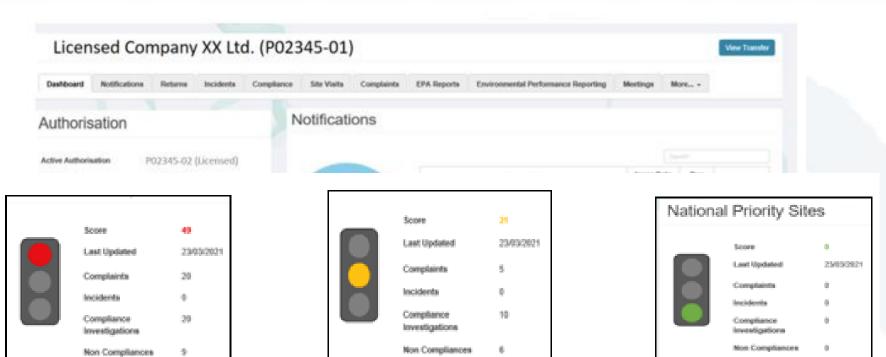
Candidate Priority Site

- Total Score 20-30 Points or Total Score >30 Points with CI score < 9 Points
- Letters issued to OEE Contacts

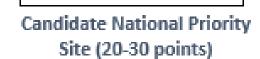




Informing the site operator



National Priority Site (>30 points)



< 20 points

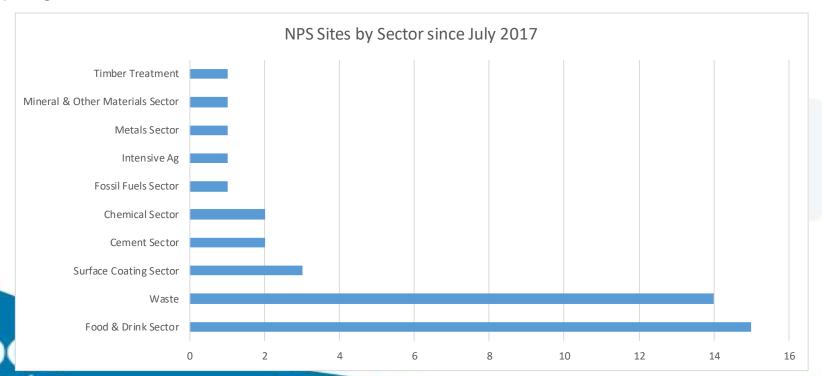






National Priority Sites since July 2017

- 41 Sites have been listed
- 51% of those sites appeared just once on the list
- 79% appeared 3 times or less
- Varying media attention when list is published

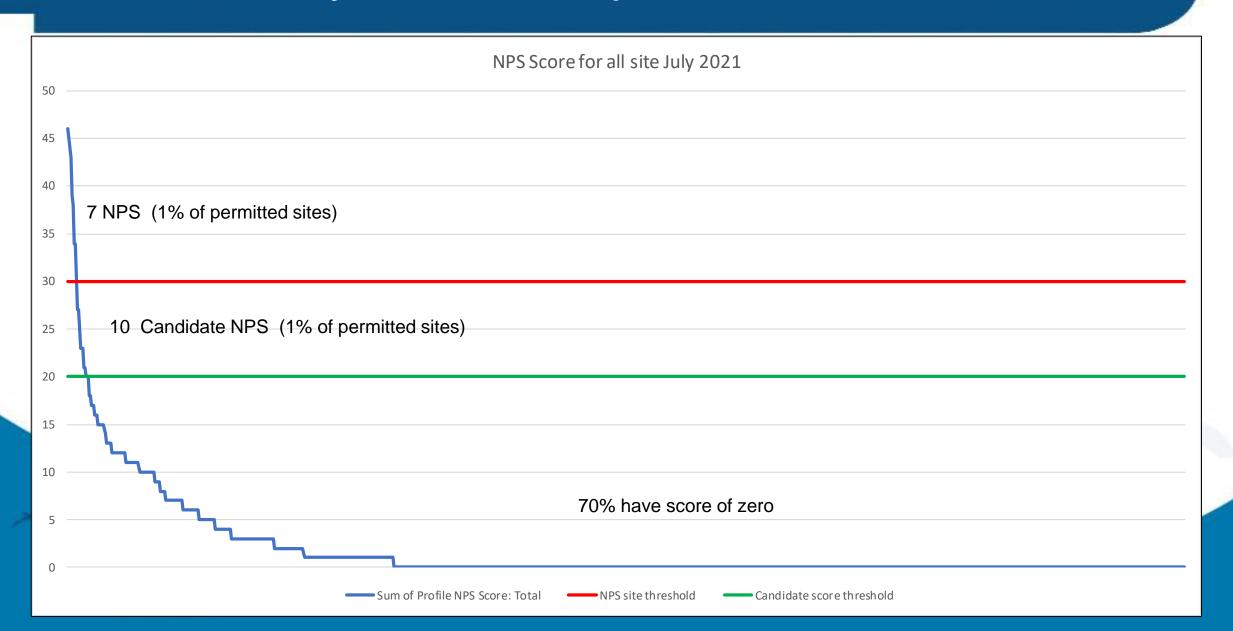


NPS as an enforcement tool

- Very useful enforcement tool, Industry does not want to appear on the list
- Examples of NPS impact
 - National food producer scheme amended
 - Finance bank placed agent on-site
 - The quarterly publication gives industry time to rectify the issue and reduce their score
 - Corporate reporting of scores
- Impact on the Office of Environmental Enforcement
 - The spotlight is on inspectors to ensure the score is an accurate reflection of environmental issues at the facility
 - Quality assurance of inspectors work Standards unit
 - Influence on inspector behaviour ?.....
 - Repeat offenders on the list?
- 2019 Review of the NPS System



Effect of the PS System - Drive Compliance!



Thank You for Listening!



Any questions? k.reynolds@epa.ie