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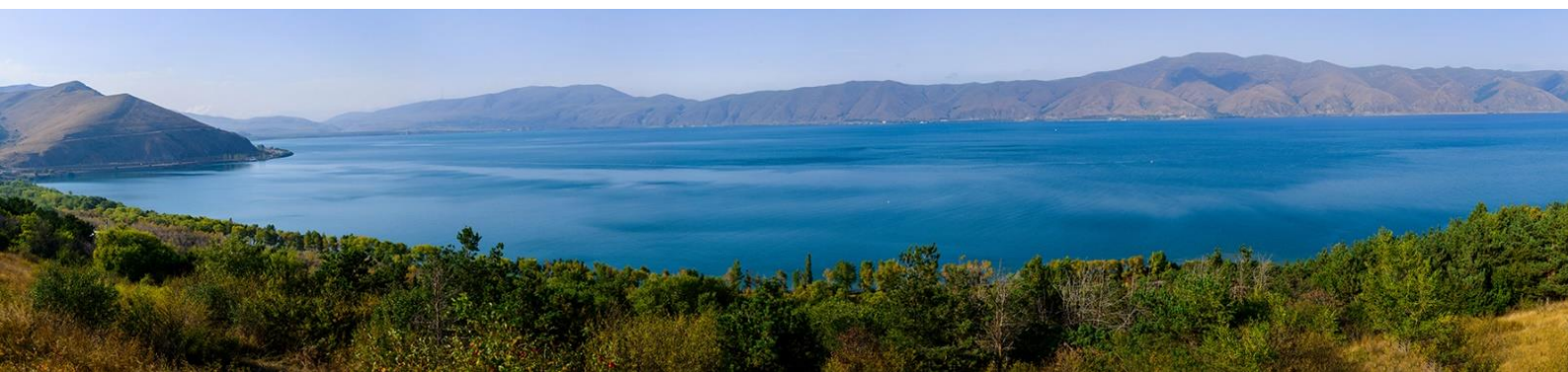
# EU4Environment

Armenia, Azerbaijan, Belarus, Georgia, Republic of Moldova, Ukraine

## *EU4Environment work plan for 2019-2023:*

### *ARMENIA*

*(Final version, February 2022)*



This document presents a consolidated revised Work Plan for Armenia for Results 1-5 of the EU4Environment Programme for the period till end of December 2023. It was prepared following the ROM recommendation and a decision at the third EU4Environment Regional Assembly meeting (21 September 2021) to extend the European Union for Environment (EU4Environment) Programme for another year, from the anticipated end in December 2022 to 31 December 2023.

The Plan takes into account adjustments that occurred in the first two years of implementation, including the impacts of the Covid-19 pandemic, and feedback received from the country.

Action implemented by:



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## *Table of Contents*

List of acronyms .....	3
Introduction.....	4
About EU4Environment .....	4
National Focal Points and National Action Coordinator in Armenia .....	5
<b>Revised final consolidated plan of work in Armenia for Results 1-5.....</b>	<b>6</b>
Table 1. Consolidated list of activities in Armenia under Results 1-5.....	7
Table 2. Activities in Armenia under Result 1: timeline and expected output targets.....	11
Table 3. Activities in Armenia under Result 2: timeline and expected output targets.....	13
Table 4. Activities in Armenia under Result 3: timeline and expected output targets.....	15
Table 5. Activities in Armenia under Result 4: timeline and expected output targets.....	19
Table 6. Activities in Armenia under Result 5: timeline and expected output targets.....	21

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### List of acronyms

CAS	Compliance assurance system
CE	Circular Economy
DoA	Description of the Action
EIA	Environmental Impact Assessment
EPR	Extended Producers Responsibility
EU	European Union
EU4Environment	European Union for Environment Programme
EUR	Euros
GBR	General Binding Rules
GE	Green Economy
GGI	Green growth indicators
NFPs	National Focal Points
NIP	National implementation partner
OECD	Organisation for Economic Co-operation and Development
PEF	Product environmental footprint
RA	Regional Assembly
RECP	Resource Efficient and Cleaner Production
SDG	Sustainable development goals
SEA	Strategic Environmental Assessment
SMEs	Small and Medium Sized Enterprises
SMGP	Single Market for Green Products
SPP	Sustainable public procurement
UNEP	United Nations Environment Programme
UNECE	United Nations Economic Commission for Europe
UNIDO	United Nations Industrial Development Organization
WB	World Bank

## Introduction

This document is the revised country-specific **Work Plan in Armenia for 2019-2023** of the European Union for Environment (EU4Environment) Programme (as of February 2022).

It presents the activities identified for implementation in Armenia for **Results 1-5**. The regional activities, involving Armenia, are covered separately by the regional work plan.

It builds on the original Work Plan for the period 2019-2022 which was prepared in 2019 based on initial commitments discussed at the EU4Environment national launch event (29 April 2019, Yerevan) and the follow-up consultations, including mapping exercise, and discussions at the EaP Panel on Environment and Climate Change (27 May 2019, Vienna) and at the EU4Environment Inaugural Regional Assembly meeting (27-28 June 2019, Brussels), as well as the final comments received by 6 September 2019.

The work plan is revised annually, in relation to the annual reporting to the European Commission, and annual EU4Environment Regional Assemblies, to take into account the possible adjustments, and to be better aligned with the Government priorities. It takes also into account the key outcomes of the discussion during the country consultations with Armenia (19 May 2020).

The revised Work Plan presented in this document reflects the decision adopted at the third EU4Environment Regional Assembly (21 September 2021) to extend the EU4Environment Programme implementation until 31 December 2023. The extension decision was made to take account of the impacts of the unprecedented challenge brought in 2020 by the Covid-19 pandemic and the results of the Result-Oriented Monitoring (ROM) evaluation carried out by independent evaluators in 2021 for the European Commission.

Table 1 maps all activities agreed for implementation in Armenia. The following tables present more detailed revised planning under each Result, expected output targets and indicative timeline for the implementing period. A detailed description of each activity is available from the DoA.

The Work Plan continues to be flexible for further adjustments of the timeline and activities, especially in light of the uncertainties related to the Covid-19 pandemic.

## About EU4Environment

The **general objective of EU4Environment** is to help the partner countries preserve their natural capital and increase people's environmental well-being by supporting environment-related action, demonstrating and unlocking opportunities for greener growth, and setting mechanisms to better manage environmental risks and impacts.

The EU4Environment programme is structured around **five Results**:

- **Result 1.** Greener decision-making (implemented by UNEP and UNECE, with coordination by UNIDO);
- **Result 2.** Circular economy and new growth opportunities (implemented by UNEP and UNIDO, with coordination by UNIDO);
- **Result 3.** An environmental level playing field (implemented by OECD);
- **Result 4.** Ecosystem services and livelihoods (implemented by the World Bank);

- **Result 5.** Knowledge sharing and coordination (implemented by OECD, with input from all implementing Partners).

The total EU4Environment budget for four years (2019-2022) is about EUR 20 million, of which EUR 19 million were provided by the European Union.

The Programme implementation started in January 2019. During the first half of 2019, so called “mobilisation and inception phase”, the Partners formalized and operationalized Programme implementation in all six countries and started selected activities. Progress on its implementation is reported to the European Commission in the annual narrative reports, and to the countries at the annual Regional Assembly meetings.

### National Focal Points and National Action Coordinator in Armenia

As envisaged by the DoA, to support the Programme implementation, the Ministries of Environment and of Economic Development and Investments appointed **National Focal Points** (NFPs) of the EU4Environment Programme. The NFPs aims to serve the coordination role and represent their respective countries during and between the annual Regional Assembly meetings. Due to the political situation, both positions remain currently vacant.

Ministry of Environment	Ministry of Economy
<b>Anna MAZMANYAN,</b> Deputy Minister of the Environment	<b>Vacant</b>  Contact point: <b>Artur MAYSURYAN,</b> Head of European programs

The Programme implementation is facilitated by the EU4Environment **National Action Coordinator – Mr. Tigran Sekoyan.**

*Revised final consolidated plan of work in Armenia for Results 1-5*

**Table 1. Consolidated list of activities in Armenia under Results 1-5.**

Activities	Armenia
<b>RESULT 1. Greener decision-making</b>	
<b>1.1: Green economy ownership, policy coherence and cross-sectorial coordination (UNEP)</b>	
Activity 1.1.1: Survey and large-scale training of public sector employees	V
Activity 1.1.2: Fitness tests of relevant policy documents and policy proposals	V
Activity 1.1.3: Facilitation of National Policy Dialogues on Green Economy	X
<b>1.2: Sectoral investment planning and comparative analysis of costs and benefits (UNEP)</b>	
Activity 1.2.1: Investment needs assessment in priority sectors	V
Activity 1.2.2: Development of investment strategy proposals or action plans	V
<b>1.3: Strategic Environmental Assessment and Environmental Impact Assessment (UNECE)</b>	
Activity 1.3.1: Assistance for finalizing the legal reforms on SEA and on transboundary EIA	V
Activity 1.3.2: Comprehensive capacity and institutional building	V
<b>1.4: Awareness, education and public acceptance of the Green Economy transition (UNEP)</b>	
Activity 1.4.1: Implementation of educational courses	X
Activity 1.4.2: Awareness raising campaigns for general public	V
<b>RESULT 2. Circular economy and new growth opportunities</b>	
<b>2.1: Resource Efficient and Cleaner Production and eco-innovation among SMEs (UNIDO)</b>	
Activity 2.1.1: Eco-industrial parks feasibility	X
Activity 2.1.2: Supporting RECP Clubs	X
Activity 2.1.3: Promoting Circular Economy – Waste mapping in municipalities	X
Activity 2.1.4: Training national experts	X
Activity 2.1.5: Additional RECP Assessments	V
Activity 2.1.6: Raising awareness and sharing knowledge	V
Activity 2.1.7: Further institutionalising RECP	X
<b>2.2: Concept and tools of the EU Single Market for Green Products initiative (UNIDO)</b>	

Activity 2.2.1: Mapping of existing practices and barriers for existing labelling schemes	X
Activity 2.2.2: Awareness and understanding of SMPG opportunities and benefits	X
Activity 2.2.3: Piloting product environmental footprint (PEF) in selected industries	X
<b>2.3: Green Public Procurement and complementary tools (UNEP)</b>	
Activity 2.3.1: Assessments/advisory services to establish SPP and eco-labelling policies	X
Activity 2.3.2: Capacity development of business sectors to respond to public tenders/eco-labelling	X
<b>2.4: Use of strategic approaches on waste management (UNEP)</b>	
Activity 2.4.1: Developing draft action plan for waste management (national or municipal level)	X
Activity 2.4.2: Initiating/assisting the establishment of Extended Producers Responsibility schemes	V <sup>1</sup>
<b>2.5: Reforms in priority green economy sectors (UNEP)</b>	
Activity 2.5.1: Identify priority sectors for policy reform, suitable policy instruments and support needs	X
Activity 2.5.2: Support introduction/adjustment of enabling policies and policy tools in priority sectors	X
<b>2.6: Ecological value-chain and product innovation (UNEP)</b>	
Activity 2.6.1: National trainings on sustainable production/eco-innovation for companies and governments	X
Activity 2.6.2: Market assessment and policy analysis of eco-innovation potential in selected sectors	X
Activity 2.6.3: Assess SMEs/companies' potential for eco-innovation & provide advisory services for business strategy review/development	X
Activity 2.6.4: Awareness raising activity among business sector and government	X
<b>RESULT 3. An environmental level playing field</b>	
<b>3.1: "Smart" regulation of environmental impacts (OECD)</b>	
Activity 3.1.1: Reforming regulatory regimes for large emission sources, including State Owned Enterprises	V
Activity 3.1.2: Greening Small and Medium Sized Enterprises (SMEs)	X
<b>3.2: Environmental compliance assurance and environmental liability regimes (OECD)</b>	
Activity 3.2.1: Strengthening of Compliance Assurance Systems, Instruments, and Tools	V
Activity 3.2.2: Reform of high impact enforcement and compliance promotion instruments, including environmental liability	V

<sup>1</sup> Included for 2022 upon new request from Armenia.



Activity 3.2.3: Networking and capacity building	V <sup>2</sup>
<b>3.3: Domestic public finance, subsidy reforms, public-private partnerships and private finance for green investment (OECD)</b>	
Activity 3.3.1: Greening public expenditure	V
Activity 3.3.2: Review of selected national funding entities	X
Activity 3.3.3: Reforming energy subsidies	X
Activity 3.3.4: National and regional policy dialogues on green finance and investment	V
<b>3.4 Administrative capacity for environmental management (OECD)</b>	
Activity 3.4.1: Assessment of existing and required administrative capacity in the environmental sector	V
Activity 3.4.2: Provision of Expert Support to the Ministries of Environment and or Economy	V
<b>RESULT 4. Ecosystem services and livelihoods</b>	
<b>4.1: Support to protect biodiversity and natural ecosystems (Emerald Network) (World Bank)</b>	
Activity 4.1.1 Preparing draft action plans in selected sites to advance the establishment of the Emerald Network and management of existing sites	V
Activity 4.1.2 Regional collaboration and exchange with EU member states; communication and awareness raising	V
<b>4.2: Promoting sustainable natural resources management, economic development and participation at local community level (World Bank)</b>	
Activity 4.2.1: Baseline mapping for community engagement on forests and other natural resources management	V
Activity 4.2.2: Supporting targeted communities with gaining practical knowledge on natural resource management (NRM)	V
Activity 4.2.3: Supporting the EaP countries in the development of lessons learnt reports	V
<b>4.3: Support to the promotion of legal trade and preventing illegal trade in wood products (World Bank)</b>	
Activity 4.3.1: Strengthening timber/wood trade control systems in the EaP countries	
Activity 4.3.2: Promoting innovation and technology to strengthen export and trade controls over timber/wood	V
Activity 4.3.3: Awareness raising, communication, trade events	V
<b>4.4: Enhancing strategic financing to the forest and natural resources management sectors (World Bank)</b>	
Activity 4.4.1: Developing country investment and financing plans for natural capital conservation and sustainable utilization	V
Activity 4.4.2: Promoting regional and international collaboration	V
<b>RESULT 5. Regional knowledge sharing and coordination</b>	
Activity 5.3: Monitoring of progress at the economy-environment nexus	V

<sup>2</sup> Includes regional activities.

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Notes: V – selected; O – for possible implementation at a later stage – subject to funds availability; X – not selected.

Table 2. Activities in Armenia under Result 1: timeline and expected output targets

Selected activities in ARMENIA	Time line																		Progress (as of Dec 2021)	Expected output target	Comments		
	2019			2020				2021				2022				2023							
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3				Q4	
RESULT 1. Greener decision-making																							
1.1: Green economy ownership, policy coherence and cross-sectorial coordination (UNEP)																							
Activity 1.1.1: Survey and large-scale training of public sector employees																							
– General training courses on Green Economy (GE)																				GE course translated	Online course hosted	Call for proposal was issued for the selection of a partner agency to host the course, and further arrangement will be made in 2022 – 2023.	
– Training civil servants from line ministries to apply GE concepts																				Tailored webinar delivered to 9 nominated public servants with regular assignments and supervision by an international expert			
Activity 1.1.2: Fitness tests/analytical documents of relevant policy documents and policy proposals																							
– Fitness tests/analytical documents of relevant policy documents and policy proposals																				8 Green Economy policy papers developed (as part of course 1.1.1)	Analysis of at least 2 sectoral policies by trained civil servants	Discussed about the possibility of hiring experts to develop/refine the national GE concept/strategy.	
1.2: Sectoral investment planning and comparative analysis of costs and benefits (UNEP)																							
Activity 1.2.1: Investment needs assessment in priority sectors																				Economic analysis on DRS study developed	At least 1 assessment in a selected sector	Following up the results of DRS analysis, development of relevant legal framework necessary for the introduction of the Extended Producer Responsibility system will be conducted under activity 2.4.2	
Activity 1.2.2: Development of investment strategy proposals or action plans																					At 1 investment proposal/action plan for a selected sector	Further discussion whether investment plan is required for DRS.	
1.3: Strategic Environmental Assessment and Environmental Impact Assessment (UNECE)																							
Activity 1.3.1: Assistance for finalizing the legal reforms on SEA and on transboundary EIA																							

Selected activities in ARMENIA	Time line																			Progress (as of Dec 2021)	Expected output target	Comments
	2019			2020				2021				2022				2023						
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4			
— Support in the development of effective institutional structure for SEA and EIA in line with updated national legislation																				completed	1 report with a set of recommendations to support optimization of institutional structure in line with requirements of revised legislation	
Activity 1.3.2: Comprehensive capacity and institutional building																						
— Pilot project on SEA																				Draft gov plan to be formally nominated by Armenia	1 SEA pilot	
— Guidelines on the application of EIA, including in a transboundary context																				completed	1 set of guidelines	Guidelines to be reviewed and updated after the adoption of the amended draft law on EIA)
— Preparation of Armenian translation of a video on transboundary EIA and its benefits (already prepared by UNECE in English)																				in progress	1 video on transboundary EIA in Armenia	
— A model for a SEA database to support application of SEA procedures																				Planned for 2022	1 database model	This is a model only (not a turn-key fully fledged database for an individual country) to be developed as a generic one for all beneficiary countries (applicable as a template for all countries)
																						Leonid: I deleted it, it's not even an activity, just a sentence added by error!
1.4: Awareness, education and public acceptance of the Green Economy transition (UNEP)																						
Activity 1.4.2: Awareness raising campaigns for general public																						
— Awareness raising campaigns for general public																					Public media campaign on GE with widest possible outreach	Possibly in collaboration with the national advertising agency, or other partners put forward by the government

Selected activities in ARMENIA	Time line																				Progress (as of Dec 2021)	Expected output target	Comments		
	2019			2020				2021				2022				2023									
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4						
RESULT 2. Circular economy and new growth opportunities																									
2.1: Resource Efficient and Cleaner Production among SMEs (UNIDO)																									
Activity 2.1.5: Additional RECP Assessments																									
– Recruitment of demonstration companies																							Around 15 SMEs	Country to confirm priority sectors (fisheries, plastics producers)	
– Assessment by RECP experts																								10 reports	
– RECP implementation support																								2-3 reports	
– Monitoring and success stories																								2-3 reports and at least 10 success stories	
Activity 2.1.6: Raising awareness and sharing knowledge																									
– National RECP websites (re)launched and regularly updated																								web presence	Public campaign aimed at awareness raising on gradual ban of single use plastics.
– National RECP Conferences																								2 conferences	
– Thematic awareness events																								2-3 events	
– Knowledge sharing platform developed and launched; regular alumni meetings																								3 meetings	
Activity 2.1.7: Further institutionalising RECP																									

Selected activities in ARMENIA	Time line																		Progress (as of Dec 2021)	Expected output target	Comments		
	2019			2020				2021				2022				2023							
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3				Q4	
Stakeholders group <sup>3</sup> established																						Regular meetings	
National capacity and institutional activities regularly planned																						Work plans	
2.4: Use of strategic approaches on waste management (UNEP)																							
Activity 2.4.2: Initiating/assisting the establishment of Extended Producers Responsibility (EPR) schemes																							Assistance to the development of legal framework for EPR is requested, and detailed plans are under discussion with Armenia.

<sup>3</sup> RECP/CE-specific stakeholders group will be identified as a part of NIC establishment exercise

Table 4. Activities in Armenia under Result 3: timeline and expected output targets

Selected activities in ARMENIA	Time line																Progress (as of Dec 2021)	Expected output target	Comments								
	2019			2020				2021				2022				2023											
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1				Q2	Q3	Q4					
RESULT 3. An environmental level playing field																											
3.1: “Smart” regulation of environmental impacts																											
Activity 3.1.1: Reforming regulatory regimes for large emission sources, including State Owned Enterprises																											
– Analysis on the existing approaches		Fact-finding mission										Launch of analysis		Final report						To be done	Analytical report	The report will present the current approaches to the regulation of large emission sources and recommendations for reform in light of the EU IED.					
– Developing/updating road maps for the reform															Road map				To be done	Roadmap for reform							
– Training (country-specific, sub-regional or regional - subject to confirmation)															Training				To be done	10-20 government officials trained							
3.2: Environmental compliance assurance and environmental liability regimes																											
Activity 3.2.1: Strengthening of Compliance Assurance Systems, Instruments, and Tools																											
– Screening the compliance assurance system (CAS), including strengthening/developing criteria for compliance monitoring and reviewing available/potential information-based instruments for compliance promotion		Fact-finding mission							Draft review		Final CAS review									Completed	In-depth CAS review	<p>The CAS review provides a description of the legislative and permitting framework for environmental protection, the institutional set-up for compliance assurance, as well as monitoring, enforcement and compliance promotion activities, identifies gaps and provides recommendations for improvement.</p> <p>Activity 3.2.1 is combined with Activity 3.2.2.</p>					

Selected activities in ARMENIA	Time line																		Progress (as of Dec 2021)	Expected output target	Comments	
	2019			2020				2021				2022				2023						
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3				Q4
– Support to coordinated inspection campaign (a multi-country campaign - subject to confirmation)														Meeting on campaign <sup>4</sup>						To be done	Campaign	A seminar on joint inspections, with the participation of IMPEL.
Activity 3.2.2: Reform of high impact enforcement and compliance promotion instruments, including environmental liability																						
– Support to reform of the systems of administrative sanctions, monetary payments and penalties for non-compliance		Fact-finding mission								Assessment report			Launch of information collection			Legislative proposal			On track / close to final	Assessment report and legislative proposal	Combined with the CAS review under 3.2.1.  These activities were not initially envisaged, but the postponement of a similar activity with Belarus made it possible to conduct this work with Armenia.  Support to development of legislative proposal will be based on the needs expressed by the country and may be combined with development of legislation regulating damage compensation.	
– Development of legislation regulating damage compensation													Launch of data collection			Review					This activity was not initially envisaged, but the postponement of a similar activity with Belarus made it possible to conduct this work with Armenia.	
3.3: Domestic public finance, subsidy reforms, public-private partnerships and private finance for green investment																						
Activity 3.3.1: Greening public expenditure																						

<sup>4</sup> Using standard checklists with possible link to 3.1 or waste management.



Selected activities in ARMENIA	Time line																			Progress (as of Dec 2021)	Expected output target	Comments
	2019			2020				2021				2022				2023						
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4			
— Project on the costing of priority green economy-related public investment programmes and development of competence profiles for civil servants in the area of green financing																				Completed		This work was incorporated and completed under Activity 3.3.2.
Activity 3.3.2: Review of selected national funding entities																						
— Review of selected national public funding entities' practices for providing green finance		Fact finding mission	Analysis		Online stakeholder discussions	Online stakeholder discussions	Analysis		Publication											Completed	Analytical report	Joint EU4Environment / IKI work to improve the incentive frameworks and capacity for green, climate related investments in Eastern Partnership countries and Central Asia
Activity 3.3.4: National and regional policy dialogues on green finance and investment																						
— National-level analysis to support green investment (green bonds), identification of key challenges/ways forward to align financial mechanisms with policy reforms							Selection of an international consultant	Selection of an international consultant	Preparatory work	Online stakeholder discussions	Analysis and reporting	Country-level assessment								On track	Analytical report	This work is part of the regional report on the use of green bonds.
3.4 Administrative capacity for environmental management																						
Activity 3.4.1: Assessment of existing and required administrative capacity in the environmental sector																						
— Analytical report on existing/required administrative capacity in the environmental sector and development of recommendations			Preparatory work, discussion				Selection of an international consultant	Kick-off event with NACs (15 Jan)	Interviews	Draft report	Final report	Country event								On track	Report	The report presents the current institutional framework for managing environmental and green policies in Armenia and suggestions for reform. It also presents the

Selected activities in ARMENIA	Time line																			Progress (as of Dec 2021)	Expected output target	Comments	
	2019			2020				2021				2022				2023							
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4				
			cus sio ns wit h SI G MA				Itant															methodological approaches and discussion of the evaluation frameworks.	
Activity 3.4.2: Provision of Expert Support to the Ministries of Environment and or Economy																							
– Plans for administrative strengthening												Laun ch of the plan devel opme nt	Plan for admi nistra tive stren gthen ing								To be done	1 plan	The plan will be prepared on the basis of the analysis (3.4.1). Training may be considered in conjunction with Activity 3.2.3.
– Possibly, development of sustainable and targeted training mechanism													Train ing								To be done	1 training	
– Provision of on-going/ad hoc expert support to the Ministry of Environment or the Economy																				No support requested	On as needed basis		

**Table 5. Activities in Armenia under Result 4 “Ecosystems Services and Livelihoods”: timeline and expected output targets**

The EC/World Bank contractual procedure was completed in December 2020, with start of activities in 2021. This Table presents the final country-specific **Plan of Work for Result 4 in Armenia for 2021-2024** of the European Union for Environment Programme (EU4Environment). It builds on initial commitments discussed at the EU4Environment national launch event (April 29, 2019), discussions at the EU4Environment Inaugural Regional Assembly meeting (27-28 June 2019, Brussels), and consultations of the World Bank Team with National Focal Points and responsible officials from the Ministry of Environment of Armenia and the Ministry for Economy of Armenia (July 2021 - September 2021). It takes into account the results of the discussions at the Regional Assembly held on September 21, 2021.

Selected activities in Armenia	Timeline							Expected output target	Comments	
	2021		2022				2023-24			
	Q3	Q4	Q1	Q2	Q3	Q4				
RESULT 4. Ecosystem services and livelihoods of the European Union for Environment Action										
Output 4.1: Support to protect biodiversity and natural ecosystems (Emerald Network) (World Bank)										
Activity 4.1.1: Preparing draft action plans in selected sites to advance the establishment of the Emerald Network and management of existing sites										
Prepare national action plan to advance the establishment of the Emerald Network. The Action Plans will outline the necessary steps to make a) existing areas better managed and b) prepare management plans for proposed ones. The activity will include support to finalization of potential candidate sites as part of the optimization process currently implemented by the government								Action Plan to advance the establishment of the Emerald Network		
Developing methodology/guidelines for preparing management plans for the Emerald sites								Methodological guidelines		
Developing management plans for 2-3 selected Emerald sites								Management plans		
Capacity building for implementing the guidelines and management plans								Capacity building Report	Capacity building format TBD	
Capacity building/strengthening monitoring for Emerald sites								Capacity building Report	Capacity building format TBD	
Activity 4.1.2: Regional collaboration and exchange with EU member states, communication and awareness										
Covered by the Regional work plan										
4.2: Promoting sustainable natural resources management, economic development and participation at local community level (World Bank)										
Activity 4.2.1: Baseline mapping for community engagement on forests and other natural resources management										
Baseline assessment and baseline mapping of community engagement on forests and natural resources management (including a review of community involvement in NRM, assessment of economic opportunities and recommendations for increasing non-timber product production)								1 analytical report with recommendations for further action  1 dissemination event		
Activity 4.2.2: Supporting targeted communities with gaining practical knowledge on natural resource management (NRM)										
Supporting community-driven eco - tourism planning in the Emerald Network areas								TBD		
Activity 4.2.3: Supporting the EaP countries in the development of lessons learnt reports										
(This activity is a follow up of activities 4.2.1 and 4.2.3 and will be developed at a later stage)										
4.3: Support to the promotion of legal trade and preventing illegal trade in wood products (World Bank)										
Activity 4.3.1: Strengthening timber/wood trade control systems in the EaP countries										
Develop Guidelines for Forest Product Certification Processes. The Guidelines to include: - The experience of comparable European countries. - Certification conditions (criteria).								1 analytical report  1 dissemination event		

[illegible]

Table 6. Activities in Armenia under Result 5: timeline and expected output targets

Selected activities in ARMENIA	Time line																		Progress	Expected output target	Comments	
	2019			2020				2021				2022				2023						
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3				Q4
5.3: Monitoring of progress at the economy-environment nexus (OECD)																						
— Preparation /update of country profiles using indicators				Draft	1st profile			draft	2nd profile			3rd profile				4th profile			5th profile	More than initially planned	4 profiles (1 per year)	The 2021 edition was launched at the EU Green Week (27 May 2021) and was prepared in English and national language.
— Preparation of GGI report												Launch of work			Report					To be done	1 report	
— Development of a policy brief, organising policy debates around key messages from GGI analysis															Policy brief					To be done	1 policy brief	

